Chapter 10

ASSISTANT CHIEF OF STAFF

INTELLIGENCE

(AF/IN)

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AF/IN	
	HIEF OF STAFF, LLIGENCE
Member: Air	Staff Board
	INV OFFICE OF EXECUTIVE SUPPORT
INF	INS
DIRECTORATE OF FORCE MANAGEMENT	DIRECTORATE FOR SECURITY AND COMMUNICATIONS MANAGEMENT
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DIRECTORATE OF TARGETS	DIRECTORATE OF JOINT SERVICES SUPPORT
	E OF POLICY, D PROGRAMS

- 10-1. Assistant Chief of Staff, Intelligence (AF/IN). The Assistant Chief of Staff. Intelligence:
- a. Is responsible for providing the Secretary of the Air Force, the Chief of Staff, the Air Staff, and as required, Air Force commands and the Joint Staff with intelligence regarding military threats to the security of the United States and its allies. This intelligence supports USAF operational planning and programming activities.
- b. Takes part in preparing Joint and National Intelligence Estimates; preparing policies and provisions of Air Staff guidance for developing, managing, and operating USAF intelligence activities and collection, processing, production, and distribution systems worldwide.
- c. Provides technical direction and guidance for Air Force Intelligence and Air Force participation in the Defense Attache System.
- d. Manages or coordinates programming and budgetary matters for Air Force intelligence.
- e. Interprets and implements national-level directives concerning security and utilization of sensitive compartmented information.
- f. Is responsible for special personnel administrative actions directed by the Secretary of the Air Force.
- g. Assures that Air Force intelligence responsibilities charged under Executive Order 12036, U.S. intelligence activities, National Security Council Intelligence directives, Director of Central Intelligence directives, Department of Defense directives, AFR 200-1. and U.S. public law are implemented.
- h. Is observer to the National Foreign Intelligence Board and representative to the Military Intelligence Board.
- i. Represents U.S.. DOD, USAF, or USAF intelligence interests on other international. national, departmental, interagency or command, and Air Staff committees, boards, panels, and study groups.
- j. Monitors the development, procurement and management of intelligence systems and equipment and the conduct of related research, development, and test and evaluation activities.
- k. Provides staff guidance and review services for substantive scientific and technical intelligence activities.

- 10-2. Office of Executive Support (INV). The Office of Executive Support manages administrative support functions for the offices of the AF/IN. Specifically, this Office:
- a. Performs quality control to ensure that the staff complies with specified administrative procedures and directives as they apply to correspondence preparation for the ACS/I.
- b. Is responsible for the routing and referral of correspondence and messages to the appropriate Secretariat or Air Staff office for action or information.
- c. Establishes, controls, and monitors Secretariat and Command Section suspense actions on all correspondence.
- d. Provides DCS/ACS staff offices with a daily list of suspense cases being monitored for OSAF and the Command Section.
- e. Is the ACS representative at planners' meetings conducted by the Joint Staff. Represents the ACS at Chief of Staff or Operations Deputy's pre-meeting briefings and debriefings, and other meetings as required.
- f. Maintains awareness of implementation status of JCS directives if action is assigned to AF/IN.
  - g. Supervises the Freedom of Information Act (FOIA) program.
- h. Serves as FP for collating inputs for ACS/I trip books/information packages.
- 10-3. Office, of the Assistant For Joint Matters (INVJ). This Office provides AF/IN POC for JCS and National Security Council (NSC) matters and functional responsibilities related to senior-level Intelligence Community bodies, i.e., the National Foreign Intelligence Board (NFIB), National Foreign Intelligence Council (NFIC) and Military Intelligence Board (MIB). For the ACS/I, this Office:
- a. Is the AF/IN POC for joint matters and provides guidance on development of AF/IN responses to Joint Staff, JCS, and National Security Council papers sent to AF/IN for primary action or coordination.
- b. Identifies, at their inception, all joint actions being addressed within the Air Staff; determines extent of intelligence interest or participation, and assigns AF/IN action monitor responsibility.
- c. Coordinates for ACS/I on proposed Air Force position concerning joint matters on which primary action is being taken by other AIr Staff offices.
- d. Supervises development of and acts as AF/IN final review authority for intelligence inputs on all USAF proposed policy positions supporting deliberations of the JCS.

- e. Is the ACS/I representative at Planners' meetings conducted by the Joint Staff. Represents the ACS/I at Chief of Staff or Operations Deputy's pre-meeting briefings and debriefings, and other meetings as required.
- f. Maintains awareness of implementation status of JCS directives if action is assigned to AF/IN.
- g. Manages AF/IN participation in the (NFIB), (NFIC), (MIB), and other senior-level Intelligence Community bodies.

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INFC	INFM
FORCE DEVELOPMENT DIVISION	FORCE STRUCTURE MANAGEMENT DIVISION
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INFP POLICY AND T	TRAINING DIVISION

### 10-4. Directorate of Force Management (INF). This Directorate:

- a. Develops total force personnel policy, programs, and implementation plans for the development, training, and utilization of personnel to support the Air Force Intelligence mission in peacetime and wartime scenarios.
- b. Prepares the Air Force Intelligence Force Development Plans and Intelligence Training Architecture within the guidelines of the Air Force Intelligence Plan.
- c. Provides functional expertise to the Air Force Intelligence Management Engineering Team (AFINTELMET).
- d. Coordinates development and validation of Intelligence training requirements to meet Intelligence operational requirements.
- e. Provides guidance and validation of Intelligence training curriculum development to the Air Training Command (ATC).
- f. Develops and coordinates policy, consistent with established plans, for Intelligence manpower and personnel resource distribution based on world-wide force structure review.
- g. Monitors utilization and career development of career Intelligence officer, enlisted, and civilian personnel to develop a trained and experienced Intelligence force capable of supporting peacetime contingencies and wartime mobilization.
- h. Provides liaison between the ACS/I and Air Force Senior Intelligence Officers for matters relating to Intelligence force management including accessions, training and career development, and for Senior Intelligence Officer personnel management.
- i. Reviews, coordinates, and processes recommendations concerning requests for changes to manpower authorizations, organizational structures, and formal mission statements submitted by USAF, defense agencies/activities, and joint agencies/activities. Manages Air Force Intelligence manpower and personnel readiness matters.
- j. Develops, coordinates and recommends changes to legislative proposais and executive orders concerning personnel, manpower, or training matters.
- k. Programs for and develops training hardware, firmware, and software for Intelligence/Intelligence-related personnel.
- 1. Provides Program Element Monitor (PEM) for General Intelligence and Cryptologic/SIGINT-related Skill Training; coordinates budgeting matters relating to Air Force Intelligence training.
- m. Functions as the Air Force Service Program Manager (SPM) for the Defense Foreign Language Program (DFLP), the Foreign Language Proficiency Pay Program (FLPP), the Foreign Area Studies Program (FASP), and the Area Studies Program (ASP).

## 10-5. Force Development Division (INFC):

### a. As Air Staff OPR, this Division:

- (1) Establishes and manages programs for the acquisition and career development of USAF officer, enlisted, and civilian personnel assigned to intelligence organizations and activities.
- (2) Monitors Air Force, DOD, and U.S. Intelligence Community personnel policies, programs and resources in support of the ACS/I's functional manager responsibilities.
- (3) Develops input to the USAF Intelligence Force Development Plan on personnel assignments and career development.
- (4) Monitors the intelligence military and civilian career development programs including the acquisition, assignment and utilization of intelligence and intelligence-related personnel and maintains a system of records and reports.

#### b. For the ACS, this Division:

- (1) Coordinates with and assists SIOs, and provides policy to the Personnel Community on the selection, assignment and career development of USAF intelligence military personnel.
- (2) Reviews across-the-services and Defense/Joint activities personnel documents for potential ACS/I-level issues. Develops coordinated ACS/I policy on Joint/Defense/Departmental personnel issues and assesses their effect on Air Force intelligence personnel programs.
- (3) Provides continuous review of key intelligence positions world-wide and identifies patterns to ensure greatest opportunity for career broadening and development. Coordinates with SIOs and the Personnel Community for the most effective distribution of selected intelligence personnel among key intelligence positions.
- (4) Provides guidance for the preparation and submission of efficiency, fitness, and effectiveness reports.
- (5) In conjunction with AFMPC, provides guidance to SIO staffs on programs related to career development, including but not limited to education and training, career broadening assignment, etc.
- (6) Administers the worldwide USAF Intelligence Awards Program for the ACS/I.

#### c. For the Directorate, this Division:

(1) Provides continuous review and analyses of intelligence promotions, command demographics, and related career development data. Coordinates the required update of career development guidance based upon these reviews and analyses.

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- (2) Represents the ACS/I and Directorate within assigned areas of responsibility.
  - (3) Serves as FP for SCI billet management and directorate security.

# 10-6. Force Structure Management Division (INFM):

### a. As Air Staff OPR, this Division:

- (1) Establishes and coordinates intelligence manpower policy and guidance and force structure review procedures. Develops manpower input for the Air Force Intelligence Force Development Plan. Monitors worldwide intelligence manpower authorization data base, DOD manpower documents, and coordinates impact statement concerning intelligence manpower requirement change requests for joint and defense agencies/activities. Monitors and coordinates all actions which impact intelligence authorizations of international, joint, or DOD activities.
- (2) Monitors authorization and distribution of military grades throughout the Intelligence Community.

## b. For the ACS, this Division:

- (1) Provides functional expertise to the AFINTELMET concerning schedules and activities. Provides direct interface to AFINTELMET, Air Force Management Engineering Agency (AFMEA), and AF/PRM to evaluate whether manpower resources meet the operational requirements. Coordinates the review and implementation of AFINTELMET analyses.
- (2) Ferforms force structure reviews of intelligence activities to ensure optimal allocation of manpower authorizations.
- (3) Provides broad policy recommendations and macro-oversight for manpower and organizational matters that affect Air Force intelligence staffs, units, and activities.
- (4) Reviews civilian duties and responsibilities to evaluate cost effective position structure throughout intelligence activities.
- (5) Reviews Joint Manpower Documents of all activities reporting to or through the JCS to ascertain impact on Air Force intelligence authorizations. Prepares and coordinates appropriate ACS/Intelligence position concerning manpower authorization adjustments.
- (6) Prepares the annual General Officer Manning and Position Review Report and the Colonel Requirements Review Board documentation.
  - (7) Prepares and coordinates the annual Rated Requirements Review.
- (8) IAW AFR 26-2, evaluates, coordinates, and proposes Intelligence organizational structures, including preparation of proposed change requests for submission to 1100 RMG/MO for approval.

- (9) IAW AFR 25-3, administers and provides guidance for the Air Force Productivity Enhancement Program (PEF) by preparing the annual manpower productivity plan input for the AF/IN community.
- (10) IAW AFR 26-1, Vol II, Para 3-3, reviews and validates annual Air Force Intelligence Agency Individual Manpower Augmentee (IMA) authorization submissions to HQ USAF/PRM.
- (11) Initiates and conducts manpower surveys to quantify requirements, AFSCs, grades, and skill levels required to accomplish assigned unit functions and responsibilities.
- (12) Directs and coordinates occupational surveys relating to the intelligence and intelligence-related career force.
- (13) Reviews, coordinates, and submits mission and function statements for the Air Staff intelligence directorates to the 1100 RMG/MO for approval and publication in HP 21-1 IAW manpower regulations and AF/PRM annual guidance.
  - c. For the Directorate, this Division:
- (1) Provides representation to the Information Systems Review Board (ISRB).
- (2) Develops, prepares, and coordinates manpower/budgeting input to the National Foreign Intelligence Program (NFIP), and Program Objective Memorandum (POM):
- (3) Supports development and analysis of operational planning augmentation requirements in the Time-Phased Force Deployment Data (TPFDD).
- (4) Identifies, documents, and validates "maximum demand" manpower requirements through a simulated execution of requirement plans (R plans) during the annual USAF Support Force Sizing Exercise (FORSIZE).
- (5) Analyzes manpower requirements versus manpower assets during the annual Manpower Planning Exercise (MANREQ) and initiates corrective action as required.
- 10-7. Policy and Training Division (INFP):
  - a. As Air Staff OPR, this Division:
- (1) Develops and coordinates policy, consistent with Air Force Personnel policy. for life-cycle programs concerning USAF intelligence personnel.
- (2) Consolidates into training programs for which the Air Force serves as executive agent, training requirements levied by DOD, Air Staff, and MAJCOMs for intelligence personnel.

- (3) Prepares and coordinates the Intelligence Training Architecture for incorporation into the AF Intelligence Force Development Plan and the Air Force Intelligence Plan.
- (4) Provides oversight of the USAF Recognition Materials Products Program.
- (5) Represents USAF on the National Cryptologic Training System Policy Council and General Intelligence Training Council on matters affecting Intelligence Community personnel programs.

## b. For the ACS, this Division:

- (1) Serves as FP for policy matters concerning life-cycle management of Air Force intelligence personnel within the U.S. Intelligence Community to include quantity, quality, and source of accessions; initial classification and training; career development, and utilization; sustainment; and separation.
- (2) Develops and coordinates policy on and for foreign intelligence training.
  - (3) Serves as OPR for the Intelligence Force Issues Committee (IFIC).
- (4) Manages AF Intelligence education and training programs and acts as FP for AF/IN participation in the associated General Officer Steering Committee.
- (5) Serves as FP for ensuring Air Force intelligence personnel, education, and training policies satisfy mission requirements.
- (6) Represents the ACS at/on interagency, DOD, and departmental conferences, committees, and working groups concerning intelligence personnel/ force management issues.
- (7) Establishes and coordinates policies, objectives, and criteria for all Air Force intelligence education and training programs and activities.
- (8) Makes recommendations on the release of intelligence training material to foreign governments.
- (9) Validates and coordinates advanced academic degree, professional military education, and other intelligence-related education requirements.
- (10) Originates or contributes to Air Force regulations, manuals, or other regulatory and doctrinal material impacting on USAF intelligence force policy and training to include manpower personnel mobilization plans and policy.
- (11) Develops and/or coordinates USAF intelligence manpower, personnel, and training initiatives, and incentives designed to promote viability of intelligence support to operators and commanders.

- c. For the Directorate, this Division:
- (1) Coordinates on planning, programming, and budgeting matters relating to Air Force intelligence personnel programs including procurement, training, and education.
- (2) Serves as Resource Advisor/Budget Monitor. Consolidates funding requirements from other divisions within the directorate; ensures proper directorate expenditure controls; and submits target reprogramming requests. Maintains budget resource data bases.

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	1	OF SECURITY AND ONS MANAGEMENT
INSB		INSC
PERSONNEL SECU	RITY DIVISION	MANAGEMENT DIVISION
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	INSD	
	SPECIAL SECUI	RITY DIVISION

- 10-8. Directorate of Security and Communications Management (INS). This Directorate:
- a. Manages and evaluates all USAF Sensitive Compartmented Information (SCI) security functions.
  - b. Controls and disseminates SCI information.
- c. Monitors visit requests and release of SCI information to civilian contractors and other non-Air Force agencies.
- d. Manages the worldwide USAF Special Security Office (SSO) system by making sure they comply with SCI security policies and procedures concerning communications, administration, physical security, billet management, and personnel programs to ensure SCI security at all organizational levels.
- 10-9. Personnel Security Division (INSB):
  - a. As Air Staff OPR, this Division:
- (1) Manages the worldwide SCI personnel security program for Air Force military, civilian, consultant, and contractor personnel who require access to SCI.
- (2) Performs centralized adjudication for Air Force personnel requiring access to SCI.
- (3) Manages the Air Force intelligence "for cause" discharge review program.
  - (4) Administers code "B" and "S" programs (AFM 300-4).
  - (5) Administers "due process" procedures for SCI denials.
  - (6) Maintains master personnel security files.
- (7) Maintains microfilm of all Air Force Nondisclosure Agreements. Prepares originals for permanent retention in archives.
- (8) Authorizes the indoctrination of Air Force personnel for SCI information.
- (9) Manages the Air Force SCI billet structure. Maintains master Air Force SCI billet and access rosters.
- (10) Staffs SCI billet packages and recommends approvals/disapprovals to higher authority.
- (11) Maintains liaison with military department intelligence agencies, and other members of the intellgence community, including Air Force Security Clearance Office (AFSCO), Defense Industrial Security Clearance Office (DISCO), and Defense Investigative Service (DIS) regarding SCI, personnel security, and billet matters.

- (12) Staffs all Congressional and Inspector General (IG) inquiries that relate to the SCI program.
- (13) Staffs all Privacy Act and Freedom of Information Act inquiries that relate to the SCI program.
- (14) Administers the Air Force Congressional and Foreign visit programs.
- (15) Point of contact for proposed changes and assistance on the CIA-sponsored Community-Wide, Computer-Assisted Compartmentation Control (4C) System.
- (16) Is the Air Force OPR for AFR 35-36, Screening of Medical and Dental Records of Sensitive Compartmented Information-Indoctrinated Personnel.
- 10-10. Management Division (INSC):
  - a. As Air Staff OPR, this Division:
- (1) Formulates, promulgates, and interprets within the Air Force, DCI policies on security, use, and dissemination of SCI. This encompasses liaison with other governmental departments and agencies and industry representatives.
- (2) Monitors the effectiveness and provides staff to supervise the USAF Special Security Office (SSO) system, including the validation and accreditation of sensitive compartmented information facilities (SCIFs) under the security cognizance of the ACS/I. Acts as Air Force single POC for problem areas in USAF SSO system operations.
- (3) Provides overall management of Air Force Sensitive Compartmented Information physical security program for the ACS/I.
- (4) Monitors and provides staff to supervise the Contractor Special Security Office (CSSO) program.
- (5) Represents the ACS/I on National Foreign Intelligence Board (NFIB) security committee and Facilities Protection Subcommittee and takes part in other standing and ad hoc committees and panels concerned with the security, use, and dissemination of SCI.
- (6) Researches, writes, and acts as the OPR for AFR 8-3, USAF Intelligence (USAFINTEL) Specialized Publications; AFR 200-7, Sensitive Compartmented Information (SCI) Security System; and USAFINTEL 201-1, The Security, Use and Dissemination of Sensitive Compartmented Information (SCI).
- (7) Receives and adjudicates requests for approval of unofficial travel by contractor employees and U.S. Air Force military and civilian personnel under the security cognizance of the ACS/I to certain areas designated as hazardous.
- (8) Receives and adjudicates security violation and compromise reports and involve SCI materials and personnel.

- (9) Authors, edits, and disseminates recurring informal publications of interest to Air Force SCI activities.
- (10) Processes requests for release of SCI to U.S. contractors and foreign governments.
- (11) Establishes and promulgates communication procedures and policies that relate to implementation, operation, and security standards for USAF intelligence communications facilities.
- (12) Reviews SCI intelligence communications and facility requirements of departmental, joint, and unified or specified command plans and programs for the Air Staff.
- (13) Inspects all SCI facilities under the ACS/I's security cognizance.
- (14) Provides technical assistance to Air Force intelligence activity officers and other Air Staff offices on SCI communications, TEMPEST, and physical security issues.
- (15) Reviews, evaluates, and validates requests for Emergency Reaction USAF SSOs (ERAFSSOs).
- (16) Reviews, evaluates, and validates requests to install and use protected distribution systems (PDS) and hardened cable paths to process SCI.
- (17) Validates user requests for SCI authentication codes for automatic security voice communications (AUTOSEVOCOM) network.
- (18) Manages the National Security Agency gray telephone system for all Air Force users within the National Capital Region.
- (19) Monitors systems and analysis studies of present and proposed communications systems that support Intelligence functions. Establishes plans and programs for upgrading telecommunications equipment based on systems studies.
- (20) Represents the Air Force Intelligence Community on matters relating to consolidation of telecommunications centers involving Defense Special Security Communications System (DSSCS) and Genral Service (GENSER) communications.
- (21) Provides assistance to and represents the ACS/I on working groups that relate to Intelligence SCI communications and facility requirements.
- (22) Based on financial inputs from each division, forecasts, prepares, and submits the directorate's annual (OB), 5-year (GDIP), and investment equipment (BPIE) budgets.
- (23) Verfies and/or corrects directorate's Responsibility Center Manager Monthly Report.
- (24) Maintains up-to-date records of directorate's expenditures and unobligated balances for TDY transportation and per diem, office equipment

rental and maintenance, miscellaneous contract services, supplies, and equipment.

- (25) Provides directorate membership to the Financial Working Group and gives fund status briefings.
- (26) Acts as the OPR for the USAF SCI Security Management Course per AFM 50-5, the Annual SSO Conference, and the Annual CSSO Course.
- (27) Provides recurring SCI security education and training for SCI security officers and administrative personnel assigned to Air Force units worldwide.
- (28) Acts as the OPR for the Department of the Air Force (DAF) on requests for SCI products validations per USAFINTEL 201-1.
- (29) Acts as the DAF OPR with national level Intelligence producers on dissemination requirements for new SCI products.
- (30) Maintains SCI products requirement requests, statements of Intelligence interest, and mission statement matrix received from all DAF elements for use by national level producing agencies, and for determining SCI product distribution.
- (31) Contributes to the USAF SCI portion of DIA Manual 59-1, Intelligence Dissemination, and submits information for inclusion in HQ USAF Supplement to DIA Manual 59-1, AFR 200-24. USAFINTEL 201-1, and other appropriate publications.
- (32) Is the Air Force monitor on requests for release of SCI to U.S. contractors per USAFINTEL 201-1.
- (33) Acts as the OPR for HOI 10-5, HOI 205-11, RP 200-3, and the HQ USAF SCI Consolidated Product Catalog (CONCAT).

## 10-11. Special Security Division (INSD):

## a. As Air Staff OPR, this Division:

- (1) Acts as the Special Security Office(r) (SSO) for Office of the Secretary of the Air Force (OSAF), and HQ USAF per USAFINTEL 201-1 and as the SCI security and control officer for all other SCI control systems for the above offices per appropriate national and departmental directives.
- (2) Maintains a 24-hour SCI facility (SCIF) to accomplish all required SCI security functions, as required.
- (3) Ensures all Security violations are investigated as required by USAFINTEL 201-1.
  - (4) Acts as the FP with Det 1, 1100 SPS on all security matters

involving Sensitive Compartmented Information Facilities (SCIFs) within the Pentagon and with 1100 SPS for SCIFs located at Bolling AFB.

- (5) Provides communications and "Black Book" support to the Worldwide Air Force Commanders Conference (CORONA).
- (6) Acts as the Air Force manager for GAMMA Special SCI per USAFINTEL 201-1.
  - (7) Conducts annual inspections of SCIFs per USAFINTEL 201-1.
- (8) Operates and maintains a terminal to the Defense Facsimile Network (DIFAX).
- (9) Receives, logs, controls, determines dissemination, reproduces, and distributes SCI materials received or transmitted through the DSSCS or the Armed Forces Courier Service (ARFCOS) for offices as designated.
- (10) Provides for immediate processing, handling, and delivery of Critical Intelligence Communication (CRITIC) messages as well as provide for the special handling, control, protection, and delivery of "Special Category (SPECAT)," "General Officer," and other limited access DSSCS electrical traffic and SCI documents.
- (11) Maintains SCI document inventories on specialized SCI documents processed through AF/INSD.
- (12) Provides SCI courier support to senior officials and officers of the Air Staff.
- (13) Provides recurring SCI security education and training for SCI security officers and administrative personnel assigned.
- (14) Issues AF/INSD security policy newsletters, SCI courier cards (AFHQ Form 8), and out-of-area SCI courier authorizations to personnel as required per USAFINTEL 201-1 and HOI 205-11. Responsible for personnel security program, including monitoring SCI billets and SCI-related personnel actions.
- (15) Provides SCI physical security guidance to U.S. Air Force elements located in the Washington metropolitan area. Prepares and coordinates documentation required to establish new U.S. Air Force SCI secure vault areas in the Pentagon and Washington metropolitan area. Certifies SCI access for personnel as required. Receives SCI access certifications for visiting personnel.
- (16) Coordinates technical survey requirements for HQ USAF SCI accredited areas in the Washington metropolitan area.

AF/I	YT	
	DIRECTORATE OF TARGETS	
INTA	INTB	
CONCEPTS AND APPLIC	ATIONS MAPPING, CHARTING, AND	
DIVISION	GEODESY DIVISION	
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- 10-12. Directorate of Targets (INT). Serves as the Air Staff executive agent for matters concerning the full range of tarteting issues including target development; weaponeering/target materials; and mapping, charting, and geodesy (MC&G). Specifically, this Directorate:
- a. Provides targeting and weaponeering expertise to all Air Staff crisis contingency teams.
- b. Represents HQ USAF/IN on the Joint Technical Coordination Group for Munitions Effectiveness (JTCG/ME), the Joint Munitions Effectiveness Manual (JMEM) working groups, the DOD Target Materials Steering Group, and DIA Military Services Intelligence Working Group on terrorist-related facilities.
- c. Provides functional expertise on targeting to assist Air Force manpower, personnel, training, and budgetary managers exampled through participation on the HQ USAF/IN Program Review Group.
- d. Represents the Air Staff at interagency functions which address targeting and serves as the Air Staff FP with Defense Agencies on target intelligence matters.
- e. Coordinates and promotes standardization throughout the Air Force, the Services, and U.S. allies for major targeting and weaponeering data bases, capabilities, equipment, and target materials.
- f. Develops, recommends, reviews, and coordinates Air Staff, Joint Staff, unified and specified command, and defense agency plans, programs, policies, and positions that relate to MC&G, including, but not limited to, the JSCP Annex G, JSPE Annex E, Joint Master Navigation Plan, DMA Joint Manpower Program, OPLAN and CONPLAN Annex M, target materials, and flight information matters.
- g. Collaborates with the Air Force research, development, test, and evaluation (RDT&E) community on applying MC&G techniques, methodologies, and capabilities to advanced weapon systems. Acts as program counterpart office for established programs with MC&G interests, including PE 63259F, Cartographic Applications for Tactical and Strategic Systems. Coordinates and validates current and projected requirements for new or modified MC&G products and services to support RDT&E activities and new weapon system operations.
- h. Provides U.S. Air Force representation on national and international MC&G groups to make sure national and Air Force interests are represented.
- 10-13. Concepts and Applications Division (INTA):
- a. Serves as the Air Force intelligence POC for all targeting issues to include reviewing and commenting on:
- (1) All Air Force policy and guidance papers, doctrine and tactics, manuals, and studies which address or have potential impact on targeting.
- (2) All Statements of Operation Need (SON), System Operational Concepts (SOC), Program Management Directives (PMD) and similar joint documents

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dealing with intelligence, weapons, and other systems and functions having a potential impact on U.S. Air Force targeting.

- (3) Targeting aspects of operational plans as required.
- (4) National Command Authority, DOD, and JCS policy and guidance papers from a targeting perspective.
- b. Provides targeting and weaponeering expertise to all Air Staff crisis contingency teams.
  - c. Establishes and manages the USAF Target Intelligence Center.
- d. Manages, in coordination with HQ USAF/INEG, the Air Force Future Data Base (AFFDB).
- e. Provides functional expertise on targeting to assist Air Force manpower, personnel, training, and budgetary managers exampled through participation on the HQ USAF/IN Program Review Group.
- f. Represents the Air Staff at interagency functions which address targeting and serves as the Air Staff FP with Defense Agencies on target intelligence matters.
- g. Represents HQ USAF/IN on the Joint Technical Coordinating Group for Munitions Effectivess (JTCG/ME), the Joint Munitions Effectiveness Manual (JMEM) working groups, the DOD Target Materials Steering Group, and DIA Military Services Intelligence Working Group on terrorist-related facilities.
  - h. Serves as the Air Force FP for:
- (1) Interface with the U.S. Army Nuclear and Chemical Agency for the joint production of AFP 200-31.
- (2) The development of joint or combined targeting doctrine, concepts, and procedures.
- i. Coordinates and promotes standardization throughout the Air Force, the Services, and U.S. allies for major targeting and weaponeering data bases, capabilities, equipment, and target materials.
  - j. Serves as OPR of AFR 200-16, AFR 200-17, AFR 200-18, and AFP 200-31.
- k. Sponsors or hosts the annual USAF Target Intelligence Conference to improve worldwide targeting capabilities and promote the targeting profession.
- 10-14. Mapping, Charting, and Geodesy (MC&G) Division (INTB):
- a. Develops, recommends, reviews, and coordinates Air Staff, Joint Staff, unified and specified command, and defense agency plans, programs, policies, and positions that relate to MC&G, including, but not limited to, the JSCP Annex G, JSPD Anned E, Joint Master Navigation Plans, DMA Joint Manpower

Program, OPLAN and CONPLAN Annex M, target materials, and flight information matters.

- b. Reviews SONs, SOCs, and PMDs to ensure MC&G impacts are adequately addressed.
- c. Is OPR for the 96 series Air Force regulations and contributes MC&G expertise to other Air Force publications as necessary. Coordinates for the Department of the Air Force on DMA instructions.
- d. Collaborates with the Air Force research, development, test, and evaluation (RDT&E) community on applying MC&G techniques, methodologies, and capabilities to advanced weapon systems. Acts as program counterpart office for established programs with MC&G interests, including PE 63259F, Cartographic Applications for Tactical and Strategic Systems. Coordinates and validates current and projected requirements for new or modified MC&G products and services to support RDT&E activities and new weapon system operations.
- e. Collaborates with the Air Force Intelligence Policy, Plans and Programs Directorate (AF/INX) in the development and application of intelligence collection, exploitation, and dissemination systems to support MC&G production.
- f. Develops product specifications for new or modified MC&G materials to include target materials and flight information matters. Conducts periodic reviews and assesses responsiveness of DMA to Air Force requirements. Evaluates the utility and quality of MC&G products and services provided by DMA.
- g. Validates geophysical data requirements submitted by MAJCOMs (other than unified and specified commands) and SOAs. Identifies and explains MC&G requirements to MAJCOMs and SOAs, as well as the requirements for developing associated plans and programs.
- h. Maintains liaison with and conducts periodic visits to MAJCOMs, SOAs, and other Military Services and Defense Agencies on matters related to MC&G and geophysics.
- i. Provides U.C. Air Force representation on national and international MC&G groups to make sure national and Air Force interests are represented. Serves on the Air Standardization Coordination Committee Working Party 64. Takes part in other working groups as directed.
- j. As functional manager, monitors Air Force officer and enlisted cartographic geodetic career fields. Monitors Air Force MC&G Manpower and Personnel resources and advises AFMPC on career development and assignment actions. Monitors or manages accession, classification, utilization, education, and training of U.S. Air Force personnel in those career fields.
  - k. As directed, provides MC&G expertise to Air Staff, OSD, and JCS.
  - 1. Monitors release programs for MC&G products and data to our allies.
- m. Provides MC&G expertise to Air Force organizations developing and producing target materials.

- n. Supports a Semi-Annual AF MC&G Conference that acts as an open forum for discussion of command requirements and for necessary exchange of information.
- o. Conducts technical interchange meetings on an ad hoc basis to address Air Force concerns on MC&G technical support provided to Air Force organizations by Air Force contractors and/or DMA.

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DEFENSE SUPPORT PROGRAMS DIVISION

- 10-15. Directorate of Joint Services Support (INU). As the Air Staff OPR, this Directorate serves as the DOD Executive Agent (EA) action office on behalf of the Secretary of the Air Force (SAF) for all Code of Conduct related training. Also serves as the JCS EA action office for the Air Force Chief of Staff (CSAF) for responsibilities described in JCS Memorandum 718-83. For the SAF and CSAF, this Directorate:
- a. Issues policies, procedures, publications, training materials, and equipment.
- b. Insures Navy, Air Force and Army training, education, and operational programs meet DOD and JCS requirements and objectives.
  - c. Chairs or represents EA on joint agency committees and working groups.
- 10-16. Code of Conduct Division (INUA). For the Directorate, this Division:
- a. Develops DOD-wide and joint policies, procedures, operational tactics and techniques, publications and equipment.
  - b. Develops DOD training and education materials.
  - c. Monitors and evaluates USN, USAF, and USA training programs.
- d. Assists Services and Unified/Specified Commands with mission planning, exercises, and training.
  - e. Produces finished intelligence and analyses.
  - f. Manages DOD Code of Conduct Library/PW Archives.
  - g. Debriefs repatriated DOD personnel.
- 10-17. Defense Support Programs Division (INUB). For the Directorate, this Division:
  - a. Develops DOD-wide and joint policies, doctrine and capabilities.
- b. Manages and oversees development of and training associated with joint systems and techniques.
- c. Monitors, evaluates, and assists Service training programs and operational planning.
- d. Provides augmentation to and management of the Combined Services Support Program.
  - e. Conducts research and develops products for user units throughout DOD.

AF/INX	
DIRECTOR POLICY, PLANS	ATE OF SAND PROGRAMS
INXD	INXR
INTELLIGENCE DATA	
MANAGEMENT DIVISION	RESOURCE MANAGEMENT DIVISION
INXX	INXY
PLANNING DIVISION	SYSTEMS DIVISION

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- 10-18. Directorate of Policy, Plans, and Programs (INX). This Directorate:
- a. Advises the ACS, other Air Staff and Air Force field elements and provides technical evaluation and recommendations for planning, developing, funding, managing, integrating and applying intelligence systems and programs.
- b. Prepares policy and provides Air Staff guidance for developing, managing, and operating USAF intelligence collection, processing, exploitation, production, and dissemination systems.
- (1) Directs planning, funding, development, procurement, management, and integration of USAF intelligence systems and equipment and the conduct of related research, development, and test and evaluation activities.
- (2) Coordinates Air Force programs and budgetary matters for Air Force intelligence; provides advice to the ACS on these matters.
- (3) Formulates policies and concepts for acquiring and exploiting foreign material.
  - (4) Coordinates in the substantive intelligence requirements process.
- (5) Develops, publishes, or reviews Air Force concepts, doctrines, objectives, plans, policies, and guidelines pertaining to intelligence/intelligence-related activities.
- (6) Assists in satisfying AF/IN support responsibilities to the USAF Contingency Support Staff, Emergency Operations Center, and Alternate Headquarters.
- (7) Provides technical direction and guidance for mission aspects of organizations over which the ACS exercises staff supervision.
- (8) Guides overall Air Force-wide electronic combat (EC) intelligence support. including electronic warfare (EW). C3 countermeasures (C3CM), and suppression of enemy air defense (SEAD) disciplines.
- c. Represents the U.S., DOD, USAF or the ACS, as required, on international, national, departmental, interagency, command, or Air Staff committees, boards panels, study groups, or other activities within assigned areas of responsibility.
- 10-19. Intelligence Data Management Division (INXD):
  - a. As Air Staff OPR, this Division:
- (1) Provides functional management of Air Force Intelligence Data Handling Systems (IDHS) worldwide. Manages and oversees Air Force Intelligence Data Handling Systems worldwide to ensure effective support to operational commanders. Oversees the acquisition, implementation, and development of IDHS.

- (2) Promulgates policy regarding Air Force Intelligence Data Handling Systems (IDHS)\*.
- (3) Functions as IDHS Standard Communications Computer System Manager in accordance with 700-series. Reviews. validates, approves, and advocates IDHS requirements.
- (4) Prepares tasking documents to specify level of effort. Recommends relative levels of effort required from supporting commands/agencies. Directs acquisition contract planning, program management and overall life cycle system support.
- (5) Manages the execution of Air Force IDHS programs worldwide throughout the FYDP:
- (a) Ensures consistency with Air Force Information System Plans, theater architectures and Air Force Intelligence Plans.
- (b) Ensures requirements are appropriately mature, programmed funds are adequate and projects are managed according to Air Force standards.
- (c) Pursues minimum life cycle costs, high realiability, maintainability and availability.
- (d) Applies appropriate emerging and commercial off-the-shelf (COTS) technologies.
- (e) Identifies and migrates common IDHS solutions to multiple users.
- (6) Provides program element monitors for GDIP Intelligence Data Handling Systems (IDHS), intelligence communications and Tactical Air Intelligence System (TAIS) activities.
  - b. For the ACS, this Division:
- (1) Acts as the Air Force POC for Department of Defense Intelligence Information Systems (DODIIS) and the DODIIS Executive Agent for standard systems as agreed to by the ACS/I and the Director, DIA.
- (2) Acts as Air Force POC for Sensitive Compartmented Information (SCI) computer security.
- c. For the Directorate, this Division: Acts as AF/IN POC regarding program and acquisition management principles.
- \* (IDHS: "Information systems that process and manipulate raw information and intelligence data as required. They are characterized by the application of general purpose computers, peripheral equipment and automated storage and retrieval equipment for documents and photographs..." JCS Pub 1)

# 10-20. Resource Management Division (INXR):

- a. As Air Staff OPR, this Division:
- (1) Is responsible, as Air Staff intelligence functional manager, for overall management, development, consolidation, coordination and balancing of intelligence policy for programming and budgeting of intelligence resources through the General Defense Intelligence Program (GDIP), Consolidated Cryptologic Program (CCP) and Tactical Intelligence and Related Activities (TIARA).
- (2) Administers preparation and submission of the Air Force intelligence portion of the General Defense Intelligence Proposed Program (GDIPP), the required input to the CCP and supports AF/PR and SAF/ACB in preparation of the program objective memorandum (POM) and budget estimate submission (BES).
- (3) Responsible for coordinating the development of final preparation of the Air Force portion of Congressional Budget Justification Books (CBJB) for the GDIP, and the CCP and the Congressional Justification Book (CJB) for portions of TIARA and the Tactical Cryptologic Program (TCP).
- (4) Consolidates, edits, formats and coordinates responses and appeals to Congressional questions, recommendations and decisions pertaining to intelligence programs for which AF/IN is Air Force functional manager.
- (5) Responsible for resource execution of approved intelligence requirements reprogramming actions and unfunded requirements.
- (6) Provides primary interface with National Foreign Intelligence Program (NFIP) program managers, Intelligence Community Staff (ICS), unified and specified commands and major air command/special operating agency intelligence activities for intelligence resource matters.
  - b. For the ACS, this Division:
- (1) Provides AF/IN primary representative to the Operating Budget Review Committee (OBRC), supports AF/IN representative to the Reconnaissance and Intelligence Panel, and other panels and committees, as required.
- (2) Provides support, as required, to AF/IN representative to the PRC and the OBRC.
- (3) Develops and provides policy recommendations on AF/IN programs and budget estimates.
- (4) Reviews programs and budgets for fiscal integrity to ensure balanced submissions consistent with higher-level guidance and Air Force priorities.
- (5) Provides inputs, as required, and monitors preparation and submission of GDIP, CCP and TIARA portions of Command, Control, Communications and Intelligence (C3I) Annex to the POM.
- (6) Coordinates and submits AF/IN input to Air Force portions of TIARA, Congressional Justification Books.

- (7) Monitors status of intelligence programs during budget execution to assist in identifying and making recommendations for appropriate reallocation/reporgramming actions.
- (8) Serves as AF/IN coordinator for planning, programming, and budgeting activities, as well as requirements associated with program management.
- (9) Coordinates aspects of USAF program elements, including TIARA, for which other Air Staff offices have prime responsibility.
- (10) Provides programming and budgeting expertise and advice in support of Intelligence Related Activities (IRA) programs for which AF/IN is OPR, e.g., Tactical Air Intelligence Systems (TAIS) intelligence training, Tactical Reconnaissance Imagery Exploitation (TRIE) and intelligence research and development.
- (11) Consolidates and coordinates program and budget data calls to MAJCOM and SOA activities.
- (12) Is the POC for DOD program and budget issue papers and program decision memorandum.
  - (13) Provides support, as required, to Special Advisor to AF/INX.
- (14) Is the POC for intelligence manpower resource requirements in both NFIP and non-NFIP intelligence programs.
- (15) Serves as AF/IN FP for USAF Audit Agency, Defense Audit Service, General Accounting Office reports and reviews of intelligence budgets and financial plans by USAF, DIA, DOD, and OMB.
- (16) Provides policy advice and monitors administration of Intelligence Contingency Funds (ICF).
  - (17) Acts as POC for policy and programming matters related to TIARA.
- (18) Performs cross-plan, cross-program, and cross-discipline analyses of intelligence systems.
  - (19) Acts as FP for Internal Control Review Activities.
  - c. For the Directorate, this Division:
    - (1) Serves as the FP for all programming and budgeting matters.
- (2) Provides programming and budgeting expertise and assistance to AF/INX Priorities Review Group (PRG), to include production of program rankings, analysis and coordination.
  - (3) Advises and assists Director in ICF management.
- (4) Provides programming and budgeting assistance to all AF/INX program element monitors.

### 10-21. Planning Division (INXX):

- a. As Air Staff OPR, this Division:
- (1) Develops and evaluates Air Force concepts, doctrines, objectives, plans, policies, and guidance pertaining to intelligence and associated plans, policies, and guidance pertaining to intelligence and associated information systems.
- (2) Originates, or contributes to, Air Force regulations, manuals, or other regulatory doctrinal material impacting on USAF intelligence.
- (3) Interfaces with the intelligence community on matters of plans, policy, concepts, doctrine, objectives, and intelligence legislation.
- (4) Develops and coordinates policy on non-SIGINT foreign intelligence relationships and assistance programs.
- (5) Develops and coordinates programs to support and improve intelligence functions, manning and training at wing and squadron levels.
- (6) Develops or recommends changes to legislative proposals and executive orders relating to intelligence matters.
- (7) Represents the Air Staff on annual development, management, and application of the Defense wide Intelligence Plans and supporting Air Force planning.
- (8) Develops and coordinates plans and policy on Air Force indications and warning (I&W) resource matters.
- (9) Represents USAF on the NATO Intelligence Interservice Working Party, Military Standing Group, and Continuity of Government (COG) committees and panels.
- (10) conducts Air Force long-range planning for intelligence systems requirements, acquisition and employment.
- (11) Develops and publishes the Air Force Intelligence Plan and supporting planning documents for the various intelligence disciplines, functional support areas, and mission categories.
- (12) Provides Air Force representation on intelligence matters pertaining to the Joint Strategic Planning Systems.
- (13) Develops policy and guidance for simulation of Air Force intelligence sensor systems and products: represents USAF in joint-service sensor simulation efforts.
- (14) Develops and maintains planning architectures on intelligence disciplines, mission areas, production/application, management, information systems and dissemination to ensure responsive intelligence in peace, crisis, and war.

- (15) Provides oversight of Air Force participation in the Joint National Intelligence Dissemination Staff (JNIDS) activities.
- (16) Represents the Air Force and participates in the DOD Theater Intelligence Architecture Program (TIAP).

#### b. For the ACS, this Division:

- (1) Evaluates MAJCOM, SOA, or other agency intelligence doctrinal, regulatory, and planning material for adherence to USAF intelligence policies and doctrine.
- (2) Manages non-threat related intelligence participation in Air Force-wide Mission Area Analysis and related activities.
  - (3) Manages Air Force intelligence readiness matters.
- (4) Provides policy and oversight for mission responsibilities and organizational matters that affect Air Force intelligence staffs, units, and activities.
- (5) Acts as FP for AF/IN's membership and participation in the Intelligence Management Coordination Group (IMCG).
- (6) Acts as POC for policy and planning matters related to Tactical Intelligence and Related Activities (TIARA).
- (7) Represents the ACS on interagency, DOD, and departmental conferences, committees, and working groups.
- (8) Ensures command, control, and communications reporting matters are consistent with intelligence policy; staffs related concepts, policy objectives, and planning documentation.
- (9) Monitors Inspector General reports of U.S. Air Force intelligence activities to ensure the legality, propriety, and compliance with executive orders and DOD policy; supports the ACS's membership responsibilities on the Air Force Intelligence Oversight Panel; fulfills other responsibilities outlined in AFR 123-3.
- (10) FP for intelligence participation in the Air Force Inspector General's Functional Management Inspection (FMI) program.
- (11) Evaluates and develops recommendations for intelligence terminology.
- (12) Acts as FP for intelligence planning and support for USAF Special Operations Forces (SOF) and Low Intensity Conflict (LIC) matters.
- (13) Manages intelligence support to USAF rationalization, standardization, and interoperability planning.
- (14) Prepares and maintains the Intelligence portions of the Air Force War and Mobilization Plan (WMP).

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- (15) Provides administrative support, supervision and technical review services to the ACS's National Guard Advisor.
- (16) Develops AF/IN positions on systems interoperability and improved intelligence support to combat operations, in coordination with other services, USAF, and DOD agencies.
- (17) Evaluates ongoing and planned intelligence systems to ensure they are optimized for interoperability and integration with other intelligence systems and with the overall command, control, and communications network.
- (18) Performs cross-program and cross-discipline analysis of intelligence systems; recommends employment concepts, priorities, and trade-offs for intelligence systems.
- (19) Develops requirements and recommendations for integrated intelligence reconnaissance systems capabilities.
- (20) Guides Air Force intelligence participation and support for matters concerning national and tactical interfaces.
- (21) Arranges special intelligence support for exercises, special projects, demonstrations, etc., in pursuit of improved interoperability of tactical, strategic, and national intelligence systems.
- (22) Prepares inputs for doctrine, concepts, plans and policies in support of joint intelligence elements and activities.
- (23) Monitors intelligence planning and programming initiatives for the strategic, tactical, and mobility mission areas.
- (24) Develops and coordinates intelligence aspects of wartime and contingency plans with JCS, unified and specified commands, and Air Force activities in support of the Joint Operational Planning System (JOPS); OPR for intelligence portions of the Air Force War and Mobilization Plan, intelligence unit type codes (UTCs), Time Phase Force Deployment Data (TPFDD), Force Sizing Exercise (FORSIZE) and Manpower Requirements Exercise (MANREQ).
- (25) Provides oversight for all intelligence research and development activities.
- (26) FP for Air Staff review and coordination of Air Force collateral intelligence contacts and agreements with foreign governments and international organizations.
  - (27) FP for space-related activities.
- (28) Develops and staffs selected international intelligence standardization initiatives; monitors USAF compliance with such international agreements.
  - c. For the Directorate, this Division:
    - (1) Acts as POC for joint and National Security Council matters.

- (2) Interfaces with counterparts in DOD and other services concerning activities impacting on USAF intelligence plans, policies, and doctrine.
- (3) FP for planning and evaluation actions relating to all joint, departmental, and unified and specified command plans, proposals, and related exercises that have aerospace intelligence implications.
- (4) Develops concepts, plans and programs to ensure that essential intelligence is provided to support combat mission planning at all tactical echelons.
- d. Other Responsibilities. Assists field commands in developing and stating requirements for intelligence systems to insure full consideration of interoperability.
- 10-22. Systems Division (INXY):
  - a. As Air Staff OPR, this Division:
- (1) Evaluates, validates, and prioritizes intelligence requirements levied on USAF and national technical intelligence collection systems.
- (2) Evaluates, validates, and prioritizes collection requirements levied by USAF elements against national intelligence collection systems.
- (3) Validates requirements for developing, acquiring, integrating and applying intelligence collection systems. Manages USAF intelligence collection resources.
- (4) Manages, justifies, and defends resources for USAF processing, exploitation, production and dissemination of technical/measurement and signature (MASINT) and imagery data.
- (5) For intelligence collection systems, evaluates current system capabilities and recommends modification requirements to satisfy information needs and enhance survival in hostile environments.
- (6) Evaluates USAF and USAF-related intelligence collection plans and provides collection systems support to satisfy USAF command information requirements. Ensures effective flow of intelligence between Air Force commands.
- (7) Develops security classification guidance and security procedures for specific reconnaissance programs, special technical intelligence collection programs and special HUMINT programs.
- (8) Controls and administers sensitive special collection projects sponsored by AF/IN.
- (9) Prepares policy and manages resources for USAF scientific and technical intelligence efforts.

- (10) Directs USAF Applications of Intelligence Support to electronic combat (EC), including electronic warfare (EW), C3 countermeasures (C3CM) and suppression of enemy air defense (SEAD) disciplines.
- (11) Functionally manages intelligence support to the Air Force Operational Test and Evaluation Center (AFOTEC).
- (12) Consolidates and satisfies USAF EC foreign material equipment (FME) exploitation requirements.
- (13) Manages USAF electronic threat simulation and range validation programs.
- (14) Directs the USAF EC support data base and applications development.
- (15) Directs the USAF policy for all EC intelligence data releases for foreign military sales (FMS).
- (16) Has collateral responsibility for development of EC, EW, and C3CM policy, doctrine and acquisition strategy.
- (17) Manages Air Force program elements of the Consolidated Cryptologic Program (CCP), the Tactical Cryptologic Program (TCP), intelligence support to electronic combat (EC) and designated elements of the General Defense Intelligence Program (GDIP).
  - (18) Serves as Air Staff OPR for FOREST GREEN activities.
- (19) Manages special reconnaissance and collection operations; analyzes and develops recommendations about managing USAF collection capabilities; represents the USAF on international, national, interagency DOD, interservice, joint, Air Staff, and command committees, subcommittees, and working groups in all matters affecting intelligence collection, processing, exploitation, dissemination and applications to EC. Specifically:
- (a) The Director of Central Intelligence Committee on Imagery Requirements and Exploitation (COMIREX), Operations Subcommittee, Imagery Planning Subcommittee, Exploitation Research and Development Subcommittee (EXRAND), Imagery Interpretation Keys Subcommittee (KEYSCOM), Current and Standing Requirements Working Group, CAMS Task Force, TK Modification Working Group, HUMINT Committee (HC), Interagency Defector Committee (IDC), Advisory Group on Open Source Intelligence (OSINT), DIA Human Resources Coordination Board (HRCB), CCP Program Budget Review Group (PBRG), TCP Working Group, EWIR Working Group, ECM Working Group, General Officer Steering Group for EW/C3CM, Senior Officer Forum, HAVE GLIB Advisory Group, AFR 220-12 MAJCOM/SOA Council, DCI Signals Intelligence (SIGINT) Committee, SIGINT Requirements Validation and Evaluation Subcommittee (SIRVES), SORS, SPecial Reconnaissance Group (SRG), Air Force PROFORMA Steering Group (AFPSG), Joint Service PROFORMA Coordinating Group, Measurements and Signature Intelligence (MASINT) Subcommittee, Scientific and Technical Intelligence Committee-Collection (STIC-C), Radar and Optical Steering Group, Radar and Optical Working Group (ROWG), SDI Emanations Collection Working Group (NECWG), Defense Reconnaissance Support Program

Working Group, TENCAP Working Group, Multispectral High Energy Laser Panel, Joint Technical Intelligence Working Group/Tactical Warning Working Group, Passive Electro-Optical Working Group, Scientific and Technical Intelligence Information Support Program Committee.

- (b) Represents the U.S. on Imagery Reconnaissance and Interpretation (IRI) and Reconnaissance Equipment and Materials (REM) Working Groups of the NATO Military Agency for Standardization and the Standardization Coordinating Committee Working Parties 52 and 101.
- (c) Represents the ACS on Reconnaissance and Intelligence (R&I), Space and Electronic Combat (EC) Panels of the Air Staff Board.
- (20) Chairs DOD NFIP Softcopy Steering Committee which estabishes policy, provides oversight and guidance and validates requirements for the Services and DIA national softcopy systems.
- (21) Provides substantive guidance to commands regarding submission of specific initiatives and weaknesses/gaps that the organizations should concentrate on eliminating.
- (22) Interfaces with the CIA for the provision of imagery release and disclosures to foreign officials.
  - b. For the ACS, this Division:
- (1) Develops, acquires and manages USAF intelligence collection systems.
  - (2) Develops and guides inter-system and cross-discipline efforts.
- (3) Evaluates systems capabilities to collect and report intelligence while surviving in a hostile environment; ensures systems are modified as needed.
- (4) Directs collection, processing, exploitation, and applications support to satisfy USAF major command information requriements to ensure that specific collection and exploitation systems interface with major command intelligence activities.
- (5) Prepares policy and programs and budgets for USAF aerospace environmental measuring and sampling activities.
- (6) Develops recommendations of foreign releasability of the intelligence aspects of EC-related FMS. Coordinates the release of material, sensors, equipment and related information to foreign countries.
- (7) Directs technical evaluation of Air Force collection processing, exploitation, and dissemination systems.
- (8) Develops responses to Congressional and DCI Resource Management Staff inquiries relating to intelligence programs.

- (9) Reviews and staffs selected proposals for Air Force intelligence operations, projects and activities and coordinates them with other commands and federal agencies as appropriate.
- (10) Staff Air Force SIGINT, IMINT, Technical/MASIN, HUMINT and EC support agreements and memoranda of understanding with foreign governments and other U.S. agencies.
- (11) Staffs selected intelligence research and development requirements and monitors employment of intelligence technical systems.
- (12) Assists in ensuring that specific collection and exploitation programs interface with other Air Force intelligence activities.
- (13) Assists AF/XO in advising the Chief of Staff and Joint Staff on the operational readiness of reconnaissance units.
- (14) Coordinates with other Services, Air Force elements, DOD, and national agencies to develop positions on intelligence activities.
- (15) Acts as the AF/IN FP for the Defense Reconnaissance Support Program.
- (16) Exercises management authority and directs policy guidance to the intelligence operating location at Kirtland AFB.
- (17) Manages intelligence aspects of the electronic warfare integrated reprogramming (EWIR) concept, the EC Roadmap and the Air Force Plan for Intelligence Support to EC.
- (18) Guides intelligence applications of EC system acquisition and operational activities.
- (19) Provides intelligence support for the development of EC operational intelligence requirements.
- (20) Provides management direction for the establishment and implementation of EC intelligence policy.
- (21) Evaluates programming and budgetary matters relating to intelligence support to EC.
- (22) Develops USAF Program Management Directives (PMD) for EC, SIGINT, HUMINT and technical sensor initiatives.
- (23) Provides substantive input for update of the DOD HUMINT plan and supporting Air Force plan.
- (24) Interfaces with CIA for the provision of imagery release and disclosure to foreign officials.

- c. For the Directorate, this Division:
- (1) Develops inputs and implements national security policy dealing with IMINT, MASINT, HUMINT and SIGINT products and their dissemination.
- (2) Represents AF/IN for programming and budgetary matters related to assigned SIGINT, ININT, MASINT, HUMINT, technical and EC intelligence activities.
- (3) Maintains awareness of international situations or actions which may threaten Air Force intelligence systems.
- (4) Provides policy guidance, recommendations and required staff action to support development of effective HUMINT training programs conducted by Air Training Command, the Central Intelligence Agency, Defense Intelligence Agency and other services.
- d. Other Responsibilities. Represents Air Force intelligence with counterparts in DOD and the Services regarding intelligence programs.